

# The 41st Information Meeting

# The 31st Long-Term Management Plan Dare to Change; Create the Next Generation

(April 2018 ~ March 2021)

May 17, 2018



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<For inquiry>

Planning & Coordination Dept. Investor Relations

TEL: 026-224-5512

FAX: 026-226-5077

E-mail: irtantou@82bank.co.jp



## Hachijuni Bank's Profile

Company name THE HACHIJUNI BANK, LTD.

Head office Nagano City, Nagano Prefecture

Date of August 1st, 1931

Domestic

151 (in Nagano: 131, outside Nagano: 20)

Network Overseas

1 Branch (Hong Kong)

4 Representative Offices (Dalian, Shanghai,

Bangkok, Singapore)

No. of employees 3,192

Capital stock ¥52.2bn

Issued shares 511,103 thousand shares

Total asset ¥9,240.3bn

Net asset ¥716.0bn

Deposits ¥6,598.3bn

Loans ¥5,087.6bn

Total capital ratio Consolidated: 20.51% (preliminary)
(Basel Ⅲ) Non-consolidated: 19.70% (preliminary)

Ratings S&P Global Ratings : A

R&I : A+



**Head Office** 



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- 1. Outline of FY2017 Financial Results and FY2018 Forecasts
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#### **Outline of FY2017 Financial Results**

## Consolidated

|   | (¥100mn)                                | 3/2017 | 3/2018 | Change     |  |
|---|---|--------|--------|------------|--|
|   | onsolidated gross<br>usiness profit     | 1,001  | 992    | ▲9         |  |
|   | Profit on interest                      | 740    | 702    | ▲38        |  |
|   | Profit on fees & commissions            | 133    | 138    | 4          |  |
|   | Trading profit                          | 17     | 29     | 12         |  |
|   | Profit from other business transactions | 110    | 122    | 11         |  |
| ad  | eneral &<br>Iministrative<br>penses     | 660    | 629    | ▲31        |  |
| Credit related expenses   |   | ▲22    | 2      | 25         |  |
| Gains/losses related to stocks                                    |   | 26     | 39     | 12         |  |
| Ordinary profit  Net income attributable to owners of parent      |   | 404    | 415    | 10         |  |
|   |   | 263    | 258    | <b>▲</b> 4 |  |
| Ratio of consolidated profits to parent company's profits (times) |   | 1.135  | 1.137  | 0.002      |  |
|   |   |        |        |            |  |

## ■ Non-Consolidated

|            |   |                                       | (¥100mn)                                | 3/2017 | 3/2018      | Change     | From projections |
|------------|---|---------------------------------------|---|--------|-------------|------------|------------------|
| Gro        | oss   | bu                                    | siness profit (A)                       | 886    | 866         | ▲20        | 21               |
|            | Р   | rofi                                  | t on interest                           | 738    | 700         | ▲37        | 64               |
|            | Pi  | rofit                                 | on fees & commissions                   | 80     | 83          | 3          | <b>▲</b> 5       |
|            |   |                                       | from other business<br>ctions           | 66     | 80          | 14         | ▲37              |
|            |   |                                       | Gains/losses related to bonds (B)       | 55     | 73          | 17         | ▲32              |
| G&         | Α 6   | expe                                  | enses (C)                               | 579    | 563         | ▲15        | <b>▲</b> 11      |
| Cor        | e n   | net b                                 | ousiness profit (A-B-C)                 | 251    | 228         | ▲22        | 63               |
| Act        | ual   | net                                   | business profit (A-C)                   | 307    | 302         | <b>4</b>   | 32               |
| Tra<br>pos | insf<br>ssib  | er t                                  | o general reserve for<br>oan losses (D) | -      | -           | -          | -                |
| Net        | t b   | usir                                  | ness profit (A-C-D)                     | 307    | 302         | <b>▲</b> 4 | 32               |
| ary        | ses   | Reversal of allowance for loan losses |   | 22     | 4           | ▲18        | 4                |
| por        | 108   |                                       | Reversal of general reserve             | 25     | 19          | <b>▲</b> 5 | -                |
| Temporary  | profit/losses   |                                       | Transfer to specific reserve            | 2      | 15          | 12         | -                |
| ⊢ ;        | b   | Ga                                    | ins/losses related to<br>ocks (E)       | 24     | 39          | 15         | 19               |
|            |   | Di                                    | sposal of NPL                           | ▲0     | 0           | 0          | -                |
| Ord        | din   | ary                                   | profit                                  | 342    | 348         | 6          | 58               |
| Ext        | Extraordinary gains/losses  |                                       | <b>▲</b> 7                              | ▲21    | <b>▲</b> 13 | -          |                  |
| Ne         | Net income  |                                       | 231                                     | 227    | <b>4</b>    | 27         |                  |
| Cre        | Credit related expenses Profit/losses related to securities (B+E) |                                       | ▲23                                     | ▲3     | 19          | ▲3         |                  |
| Pro<br>(E  |   |                                       | 80                                      | 113    | 33          | ▲12        |                  |



#### Outline of FY2017 Financial Results and FY2018 Forecasts

#### ■ Outline of FY2017 Financial Results (Consolidated)

- Ordinary profit was ¥41.5bn (+¥1.0bn from FY2016) due to the increase in profit/losses related to securities (+¥3.0bn) and the decrease in G&A expenses (▲¥3.1bn) despite the decrease in profit on interest of non-consolidated account (▲¥3.8bn) and the increase in credit related expenses (+¥2.5bn).
- $\triangleright$  Net income attributable to owners of parent was ¥25.8bn ( $\triangle$ ¥0.4bn).

#### **■** FY2018 Forecasts

#### [Consolidated]

- ➤ Ordinary profit will be ¥32.0bn (▲¥9.5bn from FY2017) due to decreases in profit on interest and profit/losses related to securities.
- Ratio of consolidated profits to parent company's profits will decline, reflecting the absorption-type merger with Hachijuni Business Services Co., Ltd. (a Bank's subsidiary company) by the Bank.

#### [Non-consolidated]

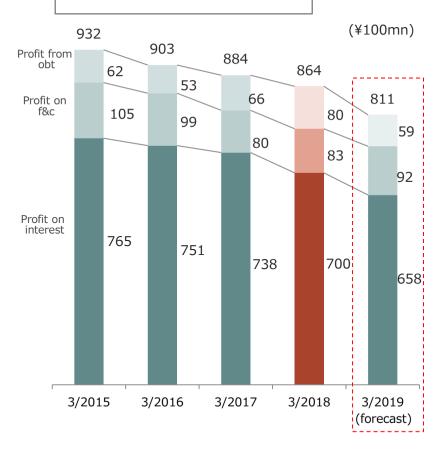
- Profit on fees & commissions will be ¥9.2bn (+¥0.9bn) due to increases in sales commissions of investment trusts and fees of securities intermediary services, while profit on interest will continue to decrease with severe surroundings, gross business profit will be ¥81.1bn (▲¥5.5bn).
- $\triangleright$  G&A expenses will be ¥56.6bn (+¥0.3bn), personnel expenses will be ¥29.2bn (+¥1.0bn) and non personnel expenses will be ¥24.0bn ( $\blacktriangle$ ¥0.5bn).
- Net income will be ¥20.0bn (▲¥2.7bn).



## **Gross Business Profit (Non-Consolidated)**

- Profit on interest decreased by ¥3.7bn from FY2016 due mainly to the decrease in interest and dividends on securities.
- > Gross business profit will decrease in FY2018 as profit on interest will continue to decrease.

#### **■** Gross Business Profit



◆ FY2017 Increase/Decrease factors (¥100mn)

|   | 3/2017 | 3/2018 | Change | For reference |
|---|--------|--------|--------|---------------|
| Profit on interest                      | 738    | 700    | ▲37    | →See page 7   |
| Profit on fees<br>&<br>commissions      | 80     | 83     | 3      | →See page 8   |
| Profit from other business transactions | 66     | 80     | 14     | →See page 9   |

- ◆ FY2018 (3/2019) forecast
  - ➤ Profit on interest will decrease by ¥4.2bn from FY2017 due to the decrease in interest & dividends on securities and the increase in funding costs of foreign currencies.
  - > Profit on f&c will increase by ¥0.9bn.



# **Profit on Interest (Non-Consolidated)**

- As for domestic operations, profit on interest decreased by ¥4.5bn from FY2016 due to decreases in interest on loans and interest & dividends on securities.
- > As for international operations, profit on interest increased by ¥0.7bn due to the decrease in interest on deposits.
- > The pace of the decline in interest on loans for domestic will moderate.

|  |    |   | (¥100mn)                                | 3/2016      | 3/2017      | 3/2018     | ■ Yiel             |
|--|----|---|---|-------------|-------------|------------|--------------------|
|  | Pı | rofit                                   | on interest                             | 751         | 738         | 700        |                    |
|  |    | Do                                      | mestic                                  | 673         | 674         | 629        | Yield              |
|  |    |   | Interest on loans                       | 503         | 460         | 443        | Funding            |
|  |    |   | Interest & dividends on sec.            | 234         | 248         | 199        | Interest           |
|  |    |   | Interest on deposits                    | ▲20         | <b>▲</b> 11 | <b>^</b> 6 | ■ Yiel             |
|  |    |   | Interest payment on interest rate swaps | <b>▲</b> 47 | ▲30         | ▲13        |                    |
|  |    | Int                                     | ernational                              | 77          | 63          | 70         | Yield on I         |
|  |    |   | Interest on loans                       | 17          | 21          | 23         | Yield on           |
|  |    |   | Interest & dividends on sec.            | 96          | 95          | 95         | Funding<br>Yield o |
|  |    | Interest on deposits                    | <b>▲</b> 14                             | <b>▲</b> 27 | ▲19         | Interest   |                    |
|  |    | Interest payment on interest rate swaps | <b>▲</b> 11                             | ▲10         | <b>▲</b> 7  |            |                    |
|  |    |   |   |             |             |            |                    |

| ■ Yield and Margin (all offices·%) |        |        |         |        |                      |  |  |  |
|------------------------------------|--------|--------|---------|--------|----------------------|--|--|--|
|                                    | 3/2015 | 3/2016 | 3/2017  | 3/2018 | 3/2019<br>(forecast) |  |  |  |
| Yield                              | 1.19   | 1.14   | 1.07    | 0.94   | 0.95                 |  |  |  |
| Funding costs                      | 0.14   | 0.16   | 0.15    | 0.11   | 0.12                 |  |  |  |
| Interest margin                    | 1.05   | 0.98   | 0.92    | 0.83   | 0.82                 |  |  |  |
|                                    |        |        |         |        |                      |  |  |  |
| ■ Yield and                        | Margin | (dome  | estic·% | )      |                      |  |  |  |
|                                    | 3/2015 | 3/2016 | 3/2017  | 3/2018 | 3/2019<br>(forecast) |  |  |  |
| Yield on loans                     | 1.21   | 1.12   | 0.99    | 0.90   | 0.87                 |  |  |  |
| Yield on sec.                      | 1.21   | 1.24   | 1.27    | 1.06   | 0.94                 |  |  |  |
| Funding costs                      | 0.11   | 0.10   | 0.06    | 0.02   | 0.01                 |  |  |  |
| Yield on depo.                     | 0.03   | 0.03   | 0.01    | 0.01   | 0.00                 |  |  |  |
| Interest margin                    | 1.00   | 0.94   | 0.90    | 0.79   | 0.80                 |  |  |  |



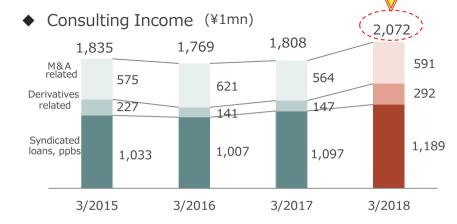
Record high

## **Profit on Fees & Commissions (Non-Consolidated)**

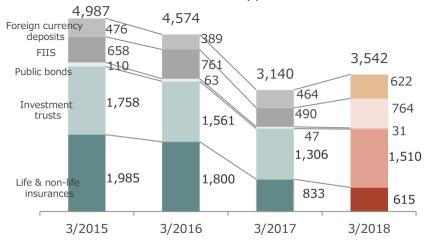
Consulting income in corporate banking was record high as the issuance of Regional Revitalization Support ppbs (private placement bonds) remained solid.

➤ Income on investment type products in personal banking increased by ¥0.4bn from FY2016 as income on financial instruments intermediary/introduction services (FIIS) hit a record high.

| (¥100mn)      |  |                                   | 3/2016 | 3/2017 | 3/2018 |
|---------------|--|-----------------------------------|--------|--------|--------|
| Profit on F&C |  |                                   | 99     | 80     | 83     |
| F8            | kC <m< td=""><td>ain items&gt;</td><td>183</td><td>168</td><td>174</td></m<> | ain items>                        | 183    | 168    | 174    |
|               |  | porate banking<br>nsulting income | 17     | 18     | 20     |
|               |  | Syndicated loans, ppbs etc.       | 10     | 10     | 11     |
|               |  | Derivatives related               | 1      | 1      | 2      |
|               |  | M&A related                       | 6      | 5      | 5      |
|               | Personal banking -Income from investment type products                       |                                   | 45     | 31     | 35     |
|               |  | Life & non-life insurances        | 18     | 8      | 6      |
|               |  | Investment trusts                 | 15     | 13     | 15     |
|               | Financial instruments intermediary/introduction services (FIIS)              |                                   | 7      | 4      | 7      |
|               |  | Foreign currency deposits         | 3      | 4      | 6      |
| F&C payments  |  | 84                                | 88     | 90     |        |
|               | Fees r   | related to payment loans          | 59     | 62     | 64     |



◆ Income from Investment Type Products (¥1mn)

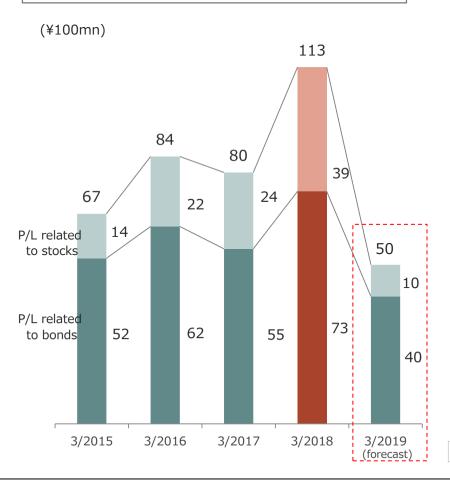




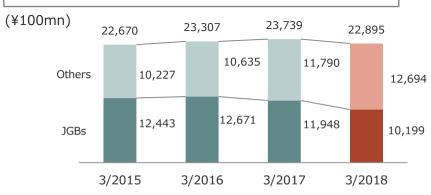
## Profit/Losses Related to Securities (Non-Consolidated)

- > Profit/losses related to securities increased by ¥3.3bn from FY2016.
- > Average balance of securities decreased by ¥84.3bn due mainly to the decrease in JGBs.

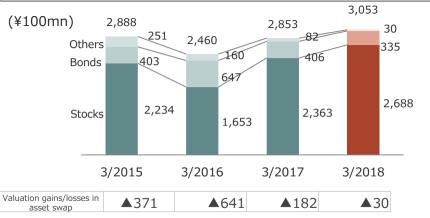
#### **■** Profit/Losses Related to Securities



#### ■ Average Balance of Securities



# ■ Valuation Gains/Losses on Securities (after asset swap valuation)



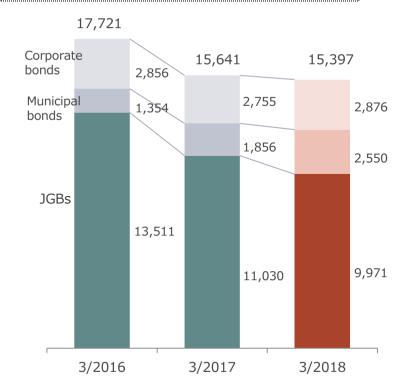


# **Market Investment (Yen Bonds)**

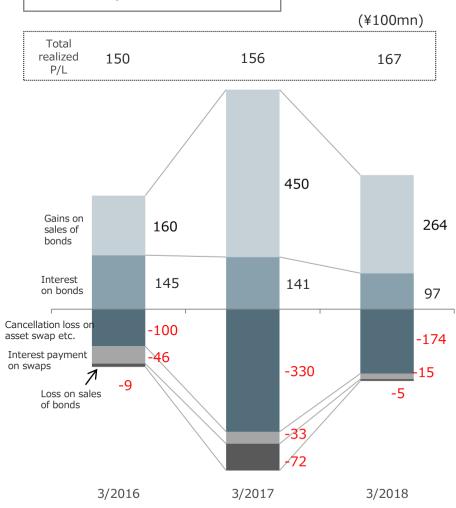
#### ■ Holding Amounts (Outstanding Balance)

Valuation gains/losses
Before hedge: 1,204 600 369

Valuation gains/losses
After hedge: 608 444 344



#### ■ Profit/Losses



<sup>\*</sup> The above figures were based on ALM accounting so they were deferent from the figures on Statements of Income.

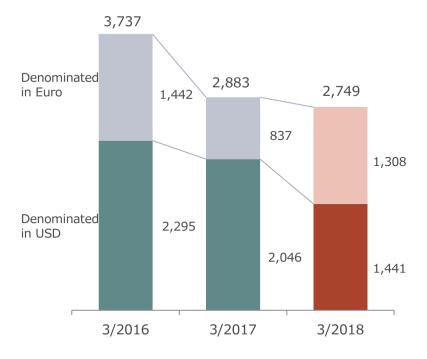


# **Market Investment (Foreign Bonds)**

#### ■ Holding Amounts (Outstanding Balance)

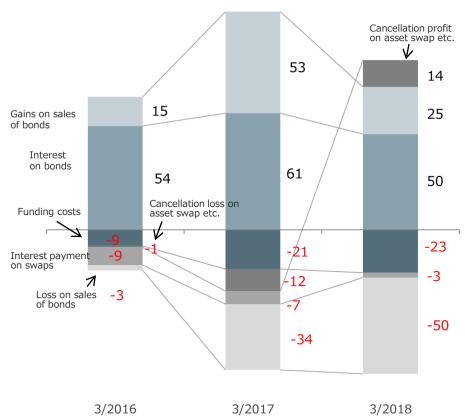
(¥100mn)

| Valuation gains/losses<br>Before hedge: 116 | <b>▲</b> 5 | ▲8          |
|---|------------|-------------|
| Valuation gains/losses<br>After hedge: 72   | 3          | <b>\$</b> 5 |



# ■ Profit/Losses

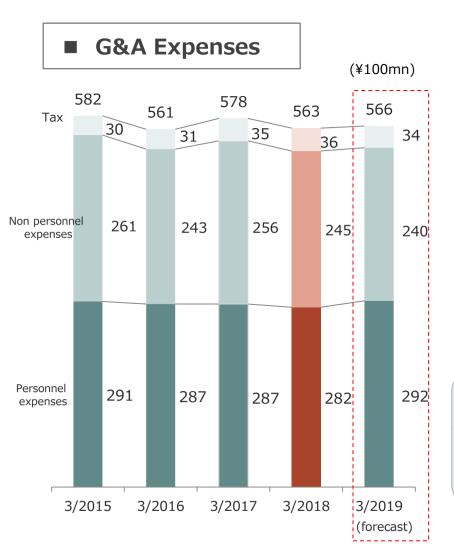






## **General & Administrative Expenses (Non-Consolidated)**

Personnel expenses decreased by ¥0.5bn from FY2016 and Non personnel expenses decreased by ¥1.1bn due to the decrease in outsourcing expenses.



◆ FY2017 Increase/Decrease factors

(¥100mn)

|                              | 3/2017 | 3/2018 | Change     | Main factors   |
|------------------------------|--------|--------|------------|--|
| Personnel expenses           | 287    | 282    | <b>▲</b> 5 | <ul><li>Decrease in overtime pay</li><li>Decrease in special bonus</li></ul>                         |
| Non<br>personnel<br>expenses | 256    | 245    | ▲11        | <ul> <li>Decrease in outsourcing expenses</li> <li>Decrease in deposit insurance premiums</li> </ul> |
| Tax                          | 35     | 36     | 1          |  |

#### ◆ FY2018 (3/2019) forecast

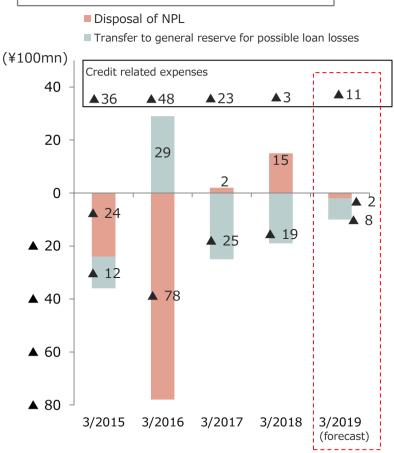
- Personnel expenses will increase by ¥1.0bn from FY2017 due to the employee increase caused by the merger with Hachijuni Business Services Co., Ltd.
- Non personnel expenses will decrease by ¥0.5bn due to the reduction of operation consignment expenses, reflecting the above-mentioned merger.



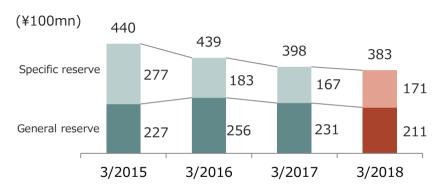
## **Credit Related Expenses (Non-Consolidated)**

- Non-performing loans continued to decrease, NPL ratio also declined.
- > Credit related expenses of FY2018 (3/2019) will be a negative ¥1.1bn due to the recent financial surroundings and the decline in the probability of default.

# **■** Credit Related Expenses



# Outstanding Balance of Reserve for Loan Losses



# ■ Non-Performing Loans (NPL)

| (¥100mn)                           | 3/2017 | 3/2018 |
|------------------------------------|--------|--------|
| Bankrupt and quasi-bankrupt assets | 101    | 120    |
| Doubtful assets                    | 640    | 542    |
| Substandard assets                 | 226 2  |        |
| Total                              | 967    | 869    |
| NPL ratio                          | 1.94%  | 1.68%  |
| After partial direct charge-off    | 1.83%  | 1.53%  |

※Partial direct charge-off was not executed.



#### **Returns to Shareholders**

- ➤ Dividend per share of FY2017 was ¥13.0 and payout ratio declined by 1.7% from FY2016, while shareholder returns ratio rose by 11.3% to 41.9% due to the purchase of own stocks.
- ➤ Dividend per share of FY2018 (3/2019) will be ¥13.0 despite the decrease in net income.

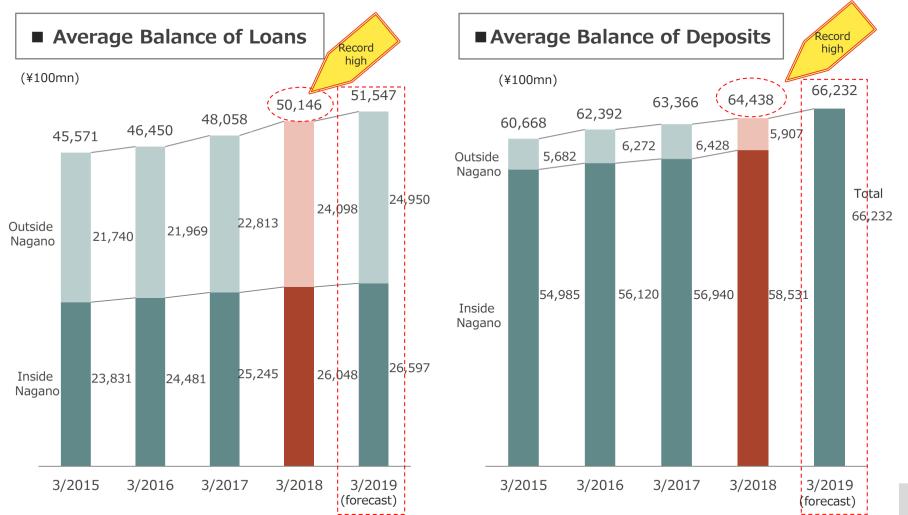
|                                 | (¥100mn)                  | 3/2015 | 3/2016 | 3/2017 | 3/2018  | 3/2019<br>(forecast)    |
|---------------------------------|---------------------------|--------|--------|--------|---------|-------------------------|
| Annu                            | al dividends①             | 75     | 75     | 70     | 65      | 65                      |
| Divid                           | end per share (full year) | ¥15.0  | ¥15.0  | ¥14.0  | ¥13.0   | ¥13.0                   |
|                                 | Interim dividend          | ¥5.0   | ¥6.0   | ¥6.0   | ¥6.0    | ¥6.0                    |
| Purchase of own stocks2         |                           | 30     | 30     | 0      | 29      | -                       |
| Shareholder returns $3 = 1 + 2$ |                           | 105    | 105    | 70     | 95      | 65                      |
| Net i                           | ncome (non-consolidated)  | 257    | 277    | 231    | 227     | 200                     |
| Payo                            | ut ratio①÷④               | 29.2%  | 27.2%  | 30.6%  | 28.9%   | 31.0%<br>(Consolidated) |
| Ratio<br>3÷4                    | of shareholder returns    | 40.9%  | 37.9%  | 30.6%  | 41.9% * | -                       |

<sup>\*\*</sup>Ratio of shareholder returns of 3/2018 included the purchase of own stocks based on the resolution on Feb 2018.



## **Major Accounts (Loans/Deposits)**

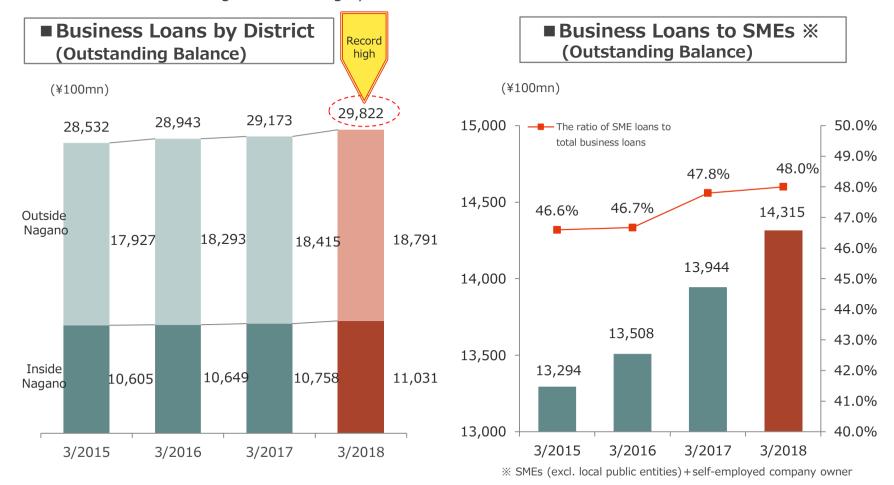
- Loans and deposits hit record highs.
- Loans both inside and outside Nagano Prefecture increased firmly and average balance of loans exceeded the ¥5tn mark.





# **Main Figures (Business Loans)**

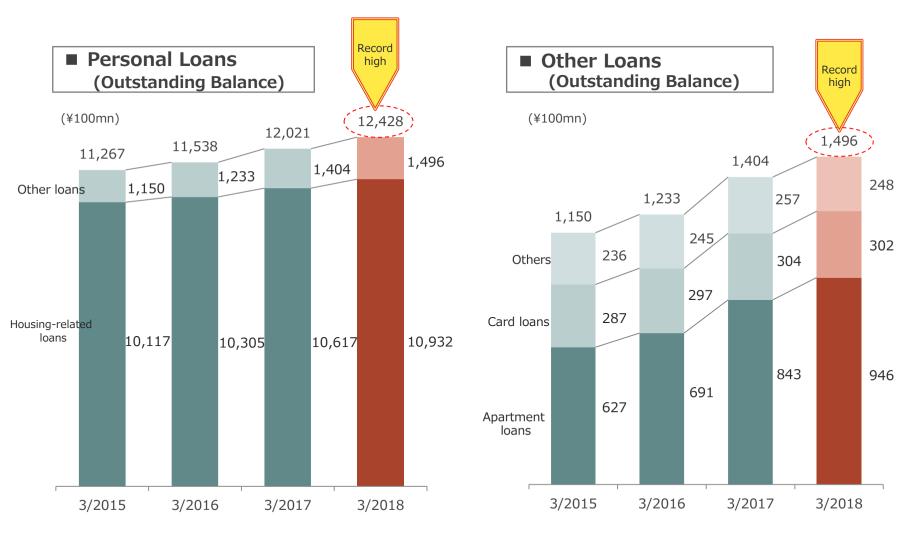
- Business loans both inside and outside Nagano increased, reflecting the increase in credit needs relating to capital investment of growth industries; total business loans increased by ¥64.9bn from FY2016.
- Business loans to SMEs increased by ¥37.1bn due to the reinforcement of relations with customers by the Bank staffs' visiting them thoroughly.





## **Main Figures (Personal Loans)**

- > Personal loans increased by ¥40.7bn from FY2016 to ¥1,242.8bn (record high).
- ➤ Housing-related loans increased by ¥31.5bn to ¥1,093.2bn (record high).

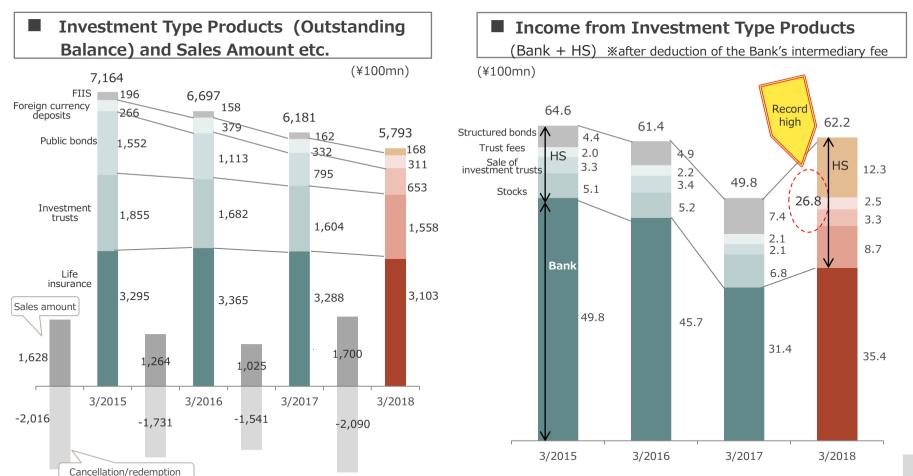




## Main Figures (Investment Type Products in Personal Banking)

- > Outstanding balance of investment type products (market price) decreased by ¥38.8bn from FY2016.

  Investment trusts decreased by ¥4.6bn due to the increase of cancellation backed by the rises in stock prices.
- > Revenue of Hachijuni Securities Co., Ltd. (HS) hit a record high, thanks to sales increase of structured bonds by reinforcing the collaboration between the Bank and HS.





#### Market Investment (the Change in Outstanding Balance of Securities)

Stabilizing profit from portfolio mainly by yen bonds along with making diversified investments to enhance profitability

| (Cost basis: ¥100mn) |   | 9/2016 | 3/2017 | 9/2017 | 3/2018 | Direction of<br>1H FY2018 |
|----------------------|---|--------|--------|--------|--------|---------------------------|
|                      | Interest-bearing JGBs                             | 10,068 | 8,295  | 8,309  | 8,013  | $\rightarrow$             |
|                      | Floating-rate JGBs                                | 1,884  | 1,855  | 1,845  | 1,656  | $\rightarrow$             |
| gp                   | Inflation-protected JGBs                          | 428    | 365    | 350    | 0      | $\rightarrow$             |
| Bonds                | Other domestic bonds                              | 3,717  | 3,797  | 4,862  | 4,651  | $\rightarrow$             |
|                      | Yen-denominated securitized products              | 697    | 701    | 624    | 581    | $\rightarrow$             |
|                      | Structured bonds etc.                             | 92     | 30     | 156    | 126    | $\rightarrow$             |
| SS                   | Domestic stocks                                   | 1,187  | 1,173  | 1,150  | 1,148  | $\uparrow$                |
| securities           | Domestic ETF                                      | 195    | 144    | 191    | 161    | $\uparrow$                |
|                      | J-REIT  | 195    | 213    | 219    | 263    | $\uparrow$                |
| stic                 | Other investment trusts                           | 1,428  | 1,676  | 1,733  | 1,796  | $\uparrow$                |
| Domestic             | Union-type of funds etc.                          | 141    | 152    | 159    | 185    | $\uparrow$                |
| Ŏ                    | Hedge funds                                       | 157    | 147    | 166    | 224    | $\uparrow$                |
| S                    | Hedge funds                                       | 45     | 50     | 50     | 47     | $\uparrow$                |
| securities           | Yen-denominated foreign bonds                     | 159    | 79     | 206    | 342    | $\rightarrow$             |
| secı                 | Foreign stocks, ETF etc.                          | 24     | 39     | 108    | 103    | $\uparrow$                |
| Foreign              | Foreign currency-denominated bonds                | 3,414  | 2,775  | 3,216  | 2,492  | $\rightarrow$             |
| Fol                  | Foreign currency-denominated securitized products | 176    | 123    | 274    | 263    | $\rightarrow$             |
| Total                |   | 24,005 | 21,614 | 23,620 | 22,052 |                           |