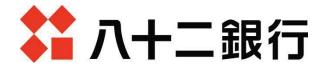


# The 34th Information Meeting

Development of Customers, Our Own Revolution, Evolution of Infrastructure ~ 3 Challenges ~

The 29th Long-Term Management Plan (Apr 2012 ~ Mar 2015)

**November 26, 2014** 





This report includes the descriptions relating to the future business performance but these descriptions would not assure the future business results.

Please note that the actual business results will be substantially changed due to variable economic conditions.

<For inquiry>

Hiroshi Sakurai (Mr.) Planning & Coordination Dept. (IR)

TEL: 026-224-5511 FAX: 026-226-5077

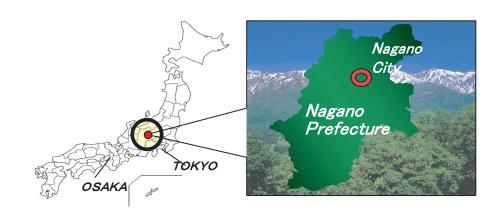
E-mail: a2762301@82bank.co.jp



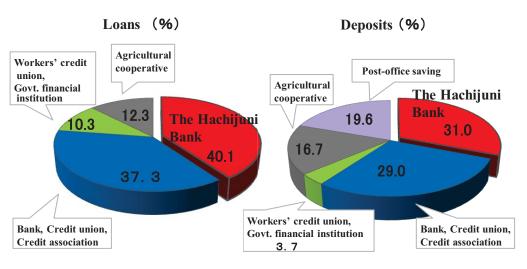
## Hachijuni Bank's profile

#### Company overview

Company name	THE HACHIJUNI BANK, LTD.
Head office	Nagano City, Nagano Prefecture
Date of Establishment	August 1st, 1931
Network	Domestic 152 (In Nagano: 132, outside Nagano: 20)  ATMs out of store: 205  Overseas 1 branch (Hong Kong) 4 representative offices (Dalian, Shanghai, Bangkok, Singapore)
No. of employees	3,210
Capital stock	¥52.2bn
Issued shares	511,103 thousand shares
Total assets	¥7,664.6bn
Net assets	¥596.2bn
Deposits	¥6,005.1bn
Loans	¥4,483.4bn
Total capital ratio (Basel III)	Consolidated: 19.71% (preliminary) Non-consolidated: 18.76% (preliminary)
Rating	S&P : A R&I : A+

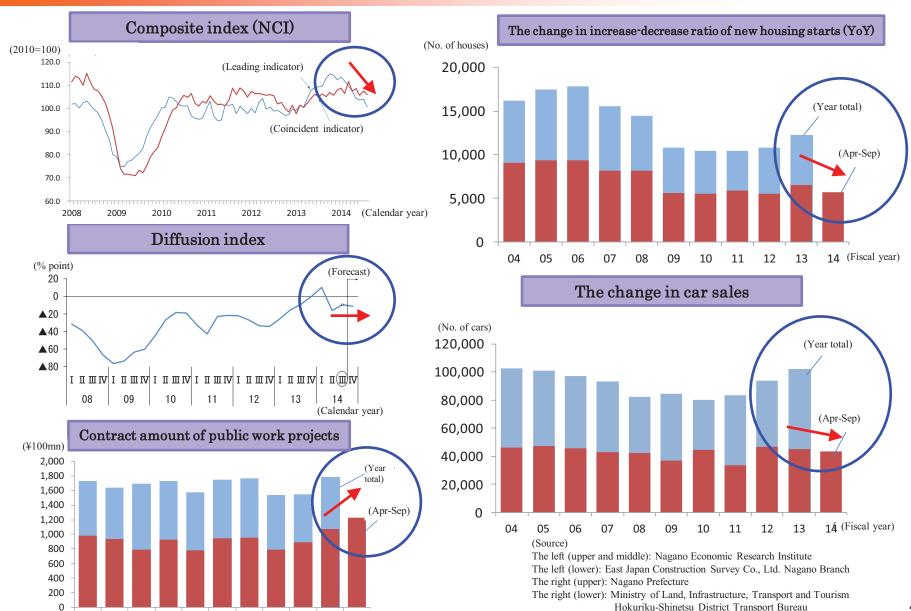


#### Share in Nagano (outstanding balance of Sep 30, 2014)





## The State of Economy of Nagano Prefecture



14 (Fiscal year)

13

07

08 09

10 11 12



## Outline of the 1st Half of FY2014 Financial Results (non-consolidated)

Measures Based on the 29th Long-Term Management Plan

Main Financial Figures



## **Outline of Financial Results**

#### [Characteristic of the 1st half of FY2014 financial results]

- ◆Core net business profit was ¥13.4bn (▲¥0.9bn from 1H2013) due to the decrease in profit on interest.
- ◆ Credit costs was a negative ¥3.0bn (+¥0bn from 1H2013) due to upgrades of credit ranks of large-lot borrowers and a substantial decrease in transfer to specific reserve.
- ◆ Profit/losses related to securities was ¥3.4bn (▲¥2.8bn from 1H2013) due to decreases in profit on sales of government bonds and in profit on sales of stock.
- $\bullet$  Net income was ¥14.2bn ( $\blacktriangle$ ¥1.0bn from 1H2013).
- ◆Interim dividend was ¥5.0 per share (the same amount as 1H2013).

#### Key points of FY2014 full year forecast

- ◆Core net business profit will decrease by ¥8.5bn from FY2013 to ¥24.5bn due to the decrease in profit on interest.
- ◆ Credit costs will decrease by ¥5.2bn from FY2013 to a negative ¥4.4bn, stabilizing at low level.
- ♦ Net income will increase by ¥0.3bn from FY2013 to ¥25.0bn.
- ◆Dividend for full year will be ¥11.0 per share.



## **Details of Income**

		EV2012	FY2013 FY2014 FY2014 FY2	FY2014				
		1H results	results	1H results	From 1H2013	From projection	Full year forecast	From FY2013
Gro	ss business profit	492	981	462	▲29	20	901	<b>▲</b> 80
	Profit on interest	390	806	376	<b>▲</b> 13	23	729	<b>▲</b> 77
	Profit on fees & commissions	51	103	50	▲0	0	99	<b>▲</b> 4
	Other business profit	50	68	33	<b>▲</b> 16	▲2	68	0
	Gains/losses related to bonds	48	64	29	▲19	0	59	<b>▲</b> 5
G&	A expenses	300	587	299	<b>1</b>	<b>▲</b> 8	596	9
	Personnel expenses	150	297	146	<b>▲</b> 3	<b>1</b> 4	293	<b>1</b> 4
	Non personnel expenses	135	264	134	▲0	<b>▲</b> 3	272	8
Core	e net business profit	143	330	134	<b>▲</b> 9	29	245	<b>▲</b> 85
Actu	ual net business profit	191	394	163	<b>▲</b> 28	28	305	▲89
	nsfer to general reserve for sible loan losses	_	<b>▲</b> 59	_	_	_	_/	59
Net	business profit	191	453	163	<b>▲</b> 28	28	305	<b>▲</b> 148
Temp	loan losses	36	_	33	<b>▲</b> 3	26	48	48
profit losses	Caina/lanananalatadta ataala	14	18	5	▲9	▲15	5	▲13
	Disposal of NPL	4	67	2	▲2	0	4	<b>▲</b> 63/
Ope	erating profit	245	404	211	<b>▲</b> 33	41	370 (	<b>▲</b> 34
Extr	raordinary gains/losses	▲0	<b>▲</b> 3	<b>▲</b> 1	▲0	<b>1</b>	_	3
Net	interim income	153	247	142	▲10	32	250	3
Cred	dit costs	<b>▲</b> 31	8	<b>▲</b> 30	0	<b>▲</b> 25	<b>▲</b> 44	<b>▲</b> 52
Profi	it/losses related to securities	62	82	34	<b>▲</b> 28	<b>▲</b> 15	64	<b>▲</b> 18

(¥100mn)

- Factors of the difference
- ✓Interest on loans ▲¥1.7bn
- ✓Interest and dividends on securities +¥0.5bn
- Factors of the difference
- ✓Increase in average balance and in length of securities +¥1.9bn
- ✓ Dividends on stocks +¥0.2bn
- ✓ Funding cost in international division ▲¥0.3bn
- In FY2014, refund of deposit insurance premiums will not be scheduled.
- Factors of the difference
- ✓ Upgrading credit ranks of large-lot borrowers
- ✓ The number of decline of credit ranks of borrowers was less than forecast.
- Factors of the difference other than temporary profit/losses
- ✓Improvement of profit/losses on money held in trusts: ¥0.5bn(+)
- ✓Increase in temporary retirement benefit costs: ¥0.7bn(−)
- ✓ Decrease in losses on union-type of funds: ¥1.7bn (+)



# **Progress of the Long-Term Management Plan**

Items	The end of FY2014 target	Results of the end of 1H FY2014	The end of FY2014 forecast
Actual net business profit	¥40.0bn	¥16.3bn	¥30.5bn
Net income	¥20.0bn	¥14.2bn	¥25.0bn
NPL ratio based on the Financial Revitalization Law	3.5%	2.88%	The latter half of 2% level
Tier 1 Capital Ratio (Basel III)	16%	15.84% (preliminary)	The first half of 16% level
OHR	50% level	64.7%	66.1%



## **Returns to Shareholders**

(¥100mn)

		FY2011	FY2012	FY2013	FY2014 forecast
Ann	ual dividends①	35	50	55	55
Divi	dend per share (full year)	¥7.0	¥10.0	¥11.0	¥11.0
	Interim dividend	¥3.0	¥3.5	¥5.0	¥5.0
Purc	hase of own stocks2	0	20	0	29
Shar	reholder returns 3=1+2	36	70	55	85
Net	income 4	167	205	247	250
Payo	out ratio①÷④	21.3%	24.6%	22.2%	22.0%
Ration 3:	o of shareholder returns • 4	21.6%	34.4%	22.2%	34.0%

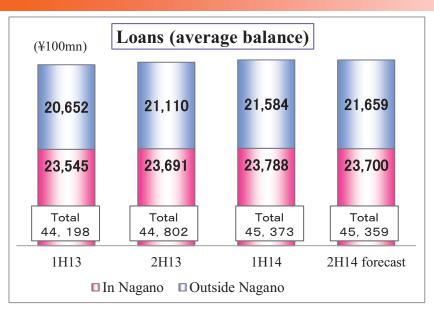
<sup>\*</sup>Payout ratio and the ratio of shareholder returns were calculated using the above calculation formula.

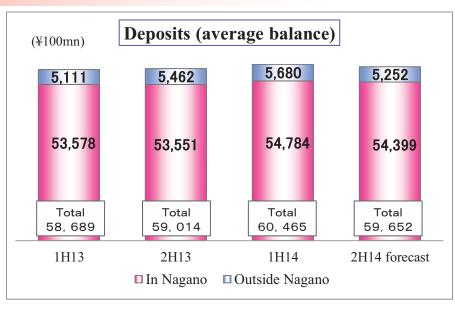
#### [Dividend policy]

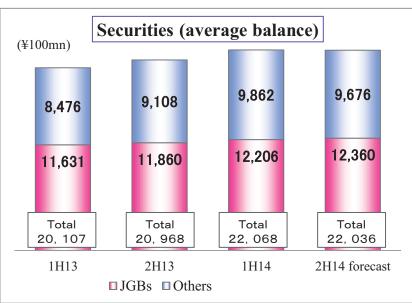
Distribution ratio will be approximately 20% against net income of ¥20bn or lower. And if net income exceeds ¥20bn, add 30% of a portion of net income in excess of ¥20bn. (lower limit of dividend per share: ¥5.0 a year)

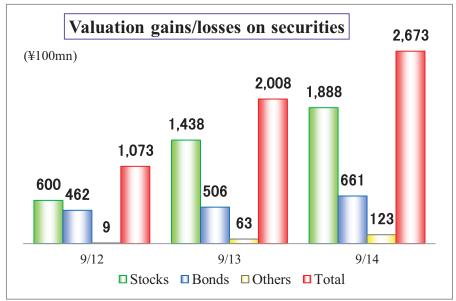


## Major Accounts (Loans/Deposits/Securities)











## Outline of the 1st Half of FY2014 Financial Results (non-consolidated)

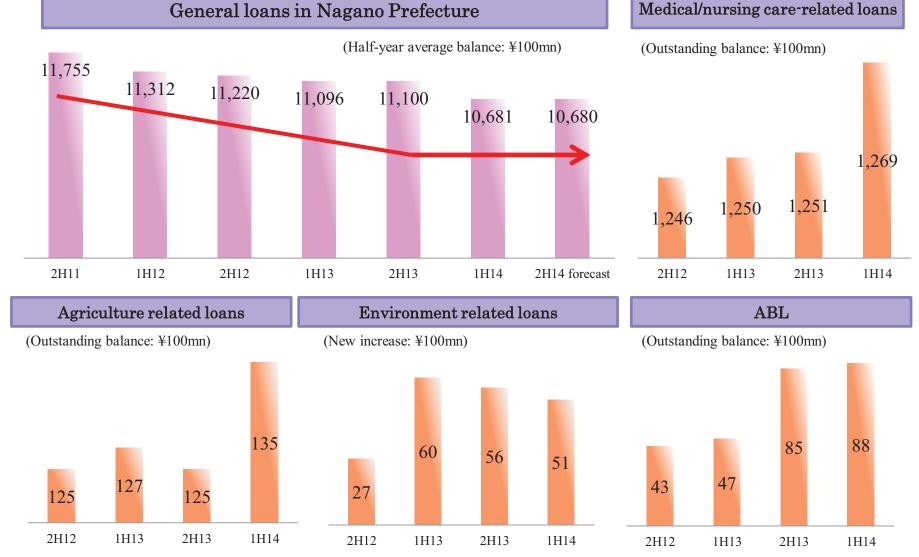
# Measures Based on the 29th Long-Term Management Plan

Main Financial Figures



# **Corporate Banking** ①

#### Increase in loans





## Corporate Banking 2

2H12

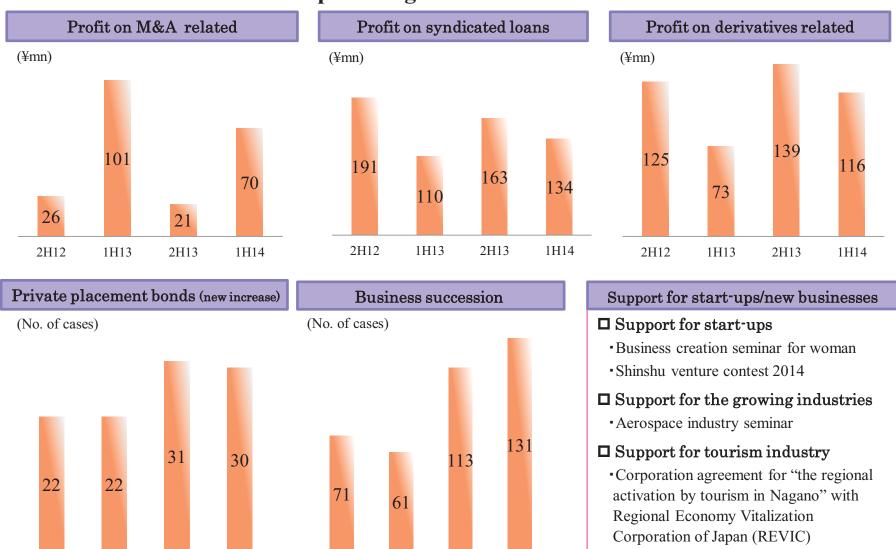
1H13

2H13

1H14

2H12

## **♦** Reinforcement of solution-providing businesses



2H13

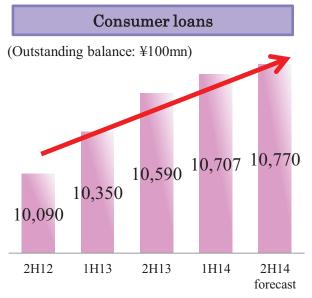
1H14

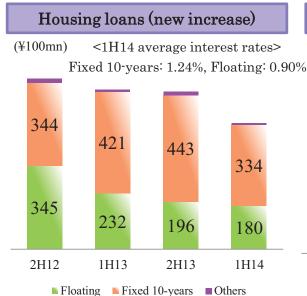
1H13



# Personal Banking 1

### **Consumer loans**

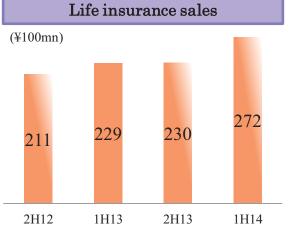






## **♦** Investment type products





1416/1				
No. of accounts	34,226			
<b>Utilization rate</b>	33.4%			
Average amounts per 1 account	¥698,000			

**NISA** 



# Personal Banking 2

## **♦** Providing products/services suited to each target

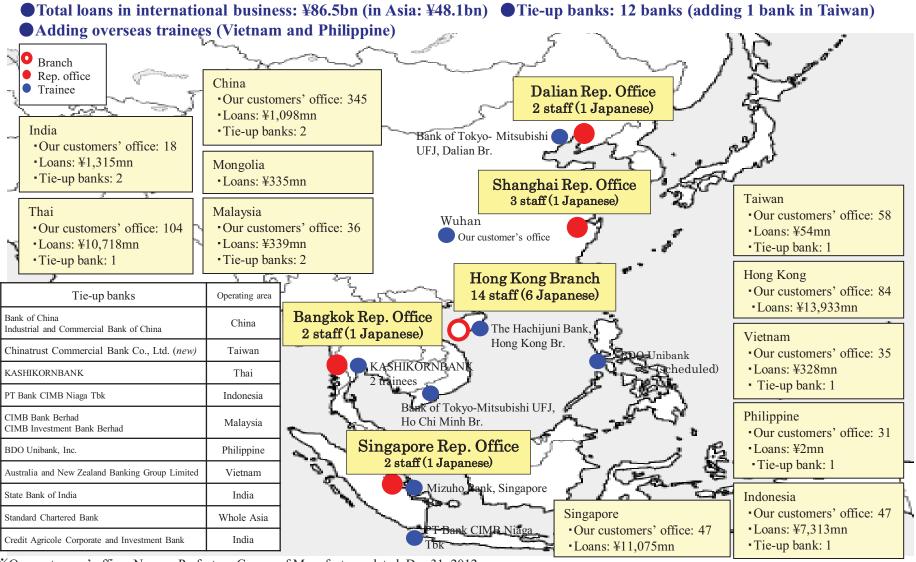
Population in	1		1	
Nagano 💥		Our bank users (as of Sep 30, 2014)		Issues to be addressed
382,389	$  \Rightarrow  $	Account holders: 137,207	<b>\( \psi\)</b>	•Expansion of the customer base by deposits for education fund donation
955,070		Payroll-credit service contractors: 469,643 Internet Banking contractors: 266,879 (Total contractors: about 367 thousand) Housing loans borrowers: 57,871 Card loan contractors: 76,297	<b>\</b>	<ul> <li>Improvement of homepage (scheduled in Apr 2015)</li> <li>ATM card loan (scheduled in Mar 2015)</li> </ul>
	51	Investment-type products users:		•Introduction of new products for NISA
	A	151,897 Insurance policy holders: 61,861	7	• Introduction of new products for life insurance
765,583		Pension-receiving service contractors:		•Reinforcement of the alliance with Hachijuni Securities Co., Ltd
	$\Rightarrow$	228,246 Use of education support deposits: 738 Inheritance seminar visitors: 500/a year		•Reinforcement of approaches to high-net-worth individuals by using the alliance with Asahi Trust Co., Ltd. and private banking team
	382,389 955,070	Nagano ¾  382,389  ⇒  955,070	Nagano **  382,389  Account holders: 137,207  Payroll-credit service contractors: 469,643  Internet Banking contractors: 266,879 (Total contractors: about 367 thousand) Housing loans borrowers: 57,871 Card loan contractors: 76,297  Investment-type products users: 151,897 Insurance policy holders: 61,861  Pension-receiving service contractors: 228,246 Use of education support deposits: 738	Payroll-credit service contractors: 469,643 Internet Banking contractors: 266,879 (Total contractors: about 367 thousand) Housing loans borrowers: 57,871 Card loan contractors: 76,297  Investment-type products users: 151,897 Insurance policy holders: 61,861  Pension-receiving service contractors: 228,246 Use of education support deposits: 738

\*Source: Information Statistics Section of Nagano Prefecture (as of Oct 1st, 2014)



## **International Business**

## **♦** Upgrading the ability to respond promptly to global needs



<sup>\*\*</sup>Our customers' office: Nagano Prefecture Census of Manufactures dated Dec 31, 2012

<sup>\*</sup>Loans: outstanding balance of loans as of Sep. 30, 2014 provided from domestic branches and Hong Kong Branch to foreign companies/Japanese-affiliated companies



## **Market Investment Business**

(¥100mn)

		Outstanding bala	ance of securities	(cost basis)			Direction of
		9/2012	3/2013	9/2013	3/2014	9/2014	2H2014
Bonds	Interest-bearing JGBs	8, 711	9, 685	8, 850	9, 627	9, 854	$\longrightarrow$
	Floating-rate JGBs	1, 808	1, 927	1, 878	1, 879	1, 880	$\longrightarrow$
	Inflation-protected JGBs	740	706	638	622	566	$\longrightarrow$
	Other domestic bonds	3, 640	3, 268	3, 345	3, 400	3, 292	$\longrightarrow$
	Yen-denominated securitized products	0	0	0	89	260	
	Structured bonds etc.	147	67	34	29	124	$\longrightarrow$
Domestic	Domestic stocks	1, 105	1, 118	1, 113	1, 129	1, 141	
securities	Domestic ETF	28	42	49	53	65	
	J-REIT	171	163	149	152	167	
	Other investment trusts	99	119	236	410	570	
	Union-type of funds etc.	108	119	157	184	227	
	Hedge funds	169	139	118	121	119	
Foreign	Hedge funds	44	53	55	61	64	$\longrightarrow$
securities	Yen-denominated foreign bonds	887	733	582	495	469	$\longrightarrow$
	Foreign stocks, ETF etc.	24	25	26	33	34	
	Foreign currency- denominated bonds	1, 688	2, 424	2, 562	3, 343	3, 685	<b>***</b>
	Foreign currency-denominated securitized products	0	0	0	0	0	$\longrightarrow$
	Total	19, 375	20, 593	19, 798	21, 635	22, 525	



# Outline of the 1st Half of FY2014 Financial Results (non-consolidated)

Measures Based on the 29th Long-Term Management Plan

Main Financial Figures

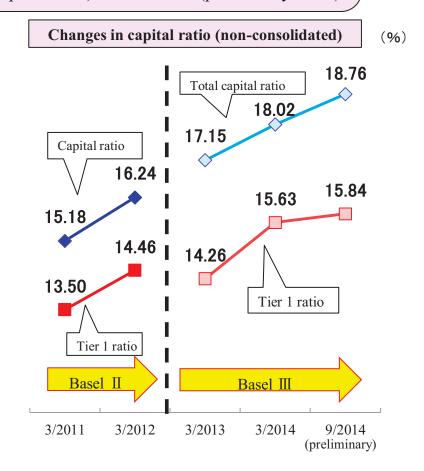


## **Capital (non-consolidated)**

- From the end of FY2012, the Bank's capital ratio was based on new Basel III standards as a bank subject to international standards.
- Total capital ratio (non-consolidated) by Basel III standards was 18.76%, Tier 1 ratio was 15.84%, CET1 ratio (Common Equity Tier 1 Capital Ratio) was 15.84%. (preliminary basis).

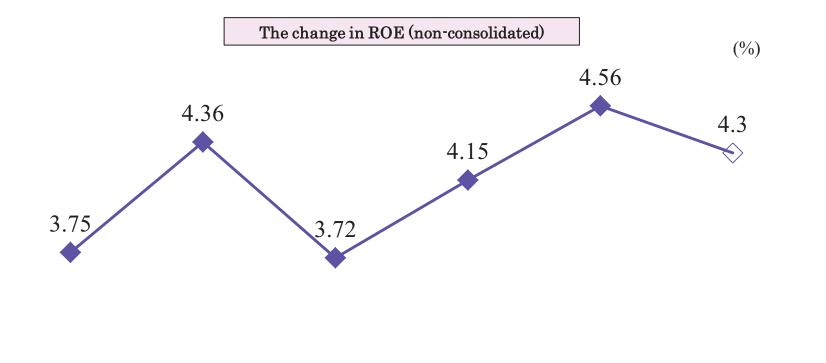
(¥100mn,	%)
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	Basel III standards	3/2014	9/2014 (preliminary)	Inc/Dec
То	otal capital ratio	18. 02%	18. 76%	+0.74%
	Tier 1 ratio	15. 63%	15. 84%	+0. 21%
	Common Equity Tier 1 Capital Ratio	15. 63%	15. 84%	+0. 21%
Тс	otal capital	5, 116	5, 480	+363
	Tier 1	4, 438	4, 627	+188
	(Common equity Tier 1)	(4, 438)	(4, 627)	+188
	Tier 2	678	852	+174
Ri	sk weighed assets	28, 384	29, 200	+816
	Credit risk	26, 602	27, 434	+831
	Operational risk	1, 781	1, 765	▲15





## The change in ROE (non-consolidated)



3/2010 3/2011 3/2012 3/2013 3/2014 3/2015 forecast

★Based on Annual Securities Report

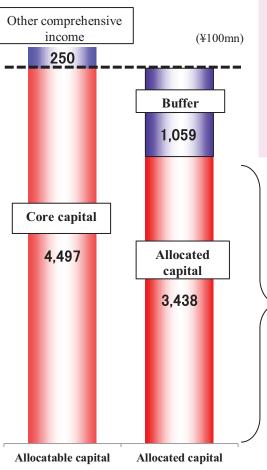
If ROE will be 5% level in 3/2015...

 $\Rightarrow$ Net income should be around \$29.5bn (+\$4.5bn from our projection).



## 2H14 Implementation of Capital Allocation (consolidated)

Consolidated Common Equity
Tier 1 Capital
as of Mar 31, 2014: ¥474.7bn



#### **Domestic loans**

+\frac{\pmathbf{\qmandbf{\pmathbf{\qmax}\exi\q\nn}\exi\qnap\exi\q\nn}\exi\qnap\exi\qnap\exi\qnap\exi\q

#### > ALM

▲¥5.0bn from 1H2014, reflecting the disappearance of risk increase factor (lengthening of core deposit duration)

#### ➤ Market-related, cross-shareholdings

- Market-related: the same level as 1H2014
- ullet Cross-shareholdings: ullet ¥8.0bn from 1H2014, reflecting the decrease in risk amount (Risk amount in cross-shareholdings: "VaR valuation gains/losses", the smallest amount is zero. the expected lower price of stock market is around ¥10,000 by considering the lowest price in the past year.)

#### **Buffer**

Preparation for providing loans to local companies in case of unexpected change of conditions

	2H2014 allocated capital	1H2014 allocated capital	Inc/Dec	Risk amount results (9/2014)
Total (¥100mn)	3, 438	3, 559	<b>▲</b> 121	2, 087
Credit risk (credit risk of loans)	880	860	+20	632
Interest rate risk (interest rate risk of loans and deposits)	350	400	<b>▲</b> 50	214
Market-related	1, 655	1, 650	+5	769
Cross-shareholdings	100	180	<b>▲</b> 80	2
Operational risk	143	144	<b>▲</b> 1	143
Consolidated subsidiaries	310	325	<b>▲</b> 15	310

	Credit risk	Interest rate risk	Price risk
	Holding period: 1 year Confidence interval:	Holding period: 6 months (note)	Holding period: 6 months (note)
l	99.9%	Confidence interval: 99.9%	Confidence interval: 99.9%

Note: transaction for trading etc.: 10 business days, cross shareholdings: 1 year



## Credit Costs, Nonperforming Loans, Body Risk

	Credit	costs	(=	¥100mn,%)
	FY2012	FY2013	FY2014	forecast
	F 1 2012	FY2013	1H2014	
Transfer to general reserve for possible loan losses	<b>▲</b> 27	<b>▲</b> 59	▲20	▲24
Disposal of NPL	33	67	▲10	▲19
Credit costs	5	8	<b>▲</b> 30	<b>▲</b> 44
Credit costs ratio ¾	0. 01	0. 01	▲0. 13	▲0. 09

<sup>\*</sup>Credit costs ratio: credit costs / average balance of total loans

NPL (based on the Financial Revitalization Law) (¥100mn, %)							
	EV2012	FY2013	FY2014 forecast				
	FY2012	F Y 2013	1H2014				
Bankrupt assets	246	158	159	146			
Doubtful assets	969	969	910	905			
Substandard assets	334	276	242	238			
Total	1, 549	1, 404	1, 311	1, 289			
NPL ratio	3. 48	3. 11	2. 88	2. 80			
After partial direct charge-off **	3. 16	2. 90	2. 69				

<sup>\*</sup>Partial direct charge-off was not executed.

### ➤ The change in body risk

							VaR	
	Objectives	Target risk				Confidence interval	Holding period	
Body risk measurement	Grasp of impact on term's	"Body Risk": the risk that potential losses having impact on net business profit will happen.			85 %	Half year		
(Units: ¥100mn)		4/2	2014	5/2014	6/2014	7/2014	8/2014	9/2014
Domestic loans (credit risk)			60	60	60	58	56	56
Cross-shareholdings stock (write-down risk)			6	5	1	4	1	1
Total			66	66	61	62	57	57

<sup>\* &</sup>quot;An upside risk in credit costs" and "a write-down risk in cross-shareholdings" were targeted because two items have large impact on term's profit.

<sup>%</sup>The above figures of FY2012 were the revised figures if the item of reversal of allowance for loan looses was not used.



# Yield, Interest Margin

	Yield and margin (all offices) (%)											
		FY2010		FY2011		FY2012		FY2013		FY2014 forecast		From
		1H		1H		1H		1H		1H		FY2013
Yie	eld	1. 55	1. 53	1. 48	1. 47	1. 39	1. 37	1. 32	1. 31	1. 18	1. 18	▲0. 13
Fu	nding costs	0. 15	0. 15	0. 14	0. 14	0. 12	0. 13	0. 14	0. 13	0. 13	0. 14	+0. 01
Inte	erest margin	1. 39	1. 38	1. 33	1. 33	1. 26	1. 24	1. 18	1. 18	1. 04	1. 03	▲0. 15
Yield and margin (domestic)									(%)			
Yie	ld	1. 52	1. 50	1. 45	1. 44	1. 35	1. 33	1. 28	1. 24	1. 14	1. 13	▲0. 11
	Yield on loans	1. 68	1. 64	1. 54	1. 53	1. 44	1. 42	1. 33	1. 30	1. 22	1. 21	▲0. 09
1 1	Yield on securities	1. 39	1. 35	1. 36	1. 34	1. 30	1. 27	1. 31	1. 38	1. 28	1. 21	▲0. 17
Fun	iding costs	0. 15	0. 14	0. 13	0. 12	0. 11	0. 11	0. 12	0. 12	0. 11	0. 12	0. 00
	Yield on deposits	0. 11	0. 09	0. 06	0. 05	0. 04	0. 04	0. 04	0. 03	0. 04	0. 04	+0. 01
Interest margin 1. 37 1. 36 1. 32			1. 32	1. 24	1. 21	1. 15	1. 12	1. 02	1. 01	▲0. 11		



## Main Figures in Corporate and Personal Banking

Business loans (Half-year average balance: ¥100mn)							
	1H2013	2H2013	1H2014	2H2014 forecast			
Neighboring Nagano (Nagano, Niigata and Gifu)	11, 505	11, 491	11, 063	11, 068			
For SMEs	9, 026	8, 783	8, 528	_			
Outside Nagano (Tokyo, Saitama, Gunma, Aichi and Osaka)	17, 159	17, 501	17, 788	17, 951			
Loans guaranteed by CGC ※(outstanding balance)	3, 027	3, 010	2, 937	_			
Profit on fees and commissions (¥mn)							
Derivatives	73	140	116	110			
Syndicated loans, private placement bonds, factoring	469	534	480	526			
M&A, business matching etc.	321	243	253	263			
Total	864	917	850	899			
401K plan (No. of companies, ¥mn)							
401K-contracted companies	406	413	419	424			
Financial assets ¾ (outstanding balance)	37, 453	38, 995	40, 269	41, 068			
Investment type products	8, 466	8, 815	9, 504	9, 804			
Deposits	28, 986	30, 179	30, 764	31, 264			

<sup>\*</sup>CGC: Credit Guaranty Corporation

Perso	ance: ¥100mn)				
	1H2013	2H2013	1H2014	2H2014 forecast	
Consumer loans	10, 350	10, 590	10, 707	10, 770	
Housing related loans	9, 588	9, 832	9, 950	10, 036	
Investme	nt type prod	lucts (C	Outstanding bala	nnce: ¥100mn)	
Public bonds	2, 574	2, 247	1, 900	1, 600	
(new increase)	(109)	(133)	(124)	(120)	
Investment trusts	1, 673	1, 651	1, 743	1, 810	
(new increase)	(310)	(313)	(276)	(366)	
Foreign currency deposits	274	254	239	245	
Life insurance (market price basis)	2, 856	3, 027	3, 213	3, 380	
(new increase)	(229)	(230)	(272)	(250)	
FIIS ※	216	251	301	340	
(new increase)	(145)	(159)	(71)	(115)	
Profit or	investment	type produc	ets	(¥mn)	
Public bonds	46	64	56	65	
Investment trusts	804	844	775	858	
Trust fees	421	399	396	420	
Foreign currency deposits	320	287	227	242	
Life & non-life insurance	761	842	951	890	
FIIS ※	277	413	204	300	
Total	2, 211	2, 450	2, 213	2, 355	

<sup>%</sup>Financial assets: a part of fund assets of participant companies deposited with the Bank

<sup>※</sup>FIIS: Financial instruments intermediary service